

Project Evaluation Series

**Terminal evaluation of the project
“Strengthening the adaptive capacity to
climate change in the fisheries and
aquaculture sector of Chile”**

**Project code: GCP/CHI/039/GFF
GEF ID: 6955**

Follow-up report

Terminal evaluation of the project “Strengthening the adaptive capacity to climate change in the fisheries and aquaculture sector of Chile” – Follow-up report				04/2023	
Evaluation recommendation	Management response Accepted, Partially Accepted or Rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection	Description of actions actually taken, or reasons for actions not taken	MAR Score	Impact of, or changes resulted from taken actions
<p>Recommendation 1.</p> <p>To FAO, SUBPESCA and MMA, regarding the sustainability and scalability of the project.</p>	Accepted	<p>During the last meeting of the project’s Steering Committee, the Undersecretariat of Fisheries and Aquaculture (SUBPESCA) and the Ministry of the Environment (MMA) expressed a commitment to the sustainability of the project, and incorporated the project outcomes into fishing and climate policy. To ensure coordination between SUBPESCA and MMA, it was proposed that an agreement be drawn up between the two institutions outlining a common objective for their respective climate units in relation to climate change adaptation in fisheries and aquaculture.</p> <p>In addition, SUBPESCA mentioned two alternative plans for ensuring their institutional support: i) the creation of a new sustainability and climate change unit in the 2022 budget act; ii) alternatively, modifying one of the fishing development units so that it focuses on sustainability and climate change.</p> <p>Finally, as part of a roadmap aimed at bolstering the inclusion of the topic of climate change, SUBPESCA suggested including education and dissemination about climate change at community level in the “Guardianes</p>	<p>To the date, no formal cooperation agreement has been signed. However, there is constant and effective communication and coordination between the technical teams of both the Undersecretariat of Fisheries and Aquaculture (SUBPESCA) and the Ministry of the Environment (MMA) on issues related to sustainability and adaptation to climate change.</p> <p>Additionally, SUBPESCA has used several inputs and lessons learned from the project in order to integrate climate change adaptation considerations into different sectoral policies and instruments.</p> <p>For example, the project contributed to the update of the “management plan”, where there were not only added adaptation considerations but also a specific objective focused on knowledge dissemination. Specifically, this dissemination strategy, to be accomplished during 2023, is focused on key stakeholders and is related to the effects of climate change and potential adaptation measures.</p> <p>At the same time, this GEF project influenced the development of a new project, called “Advice and support for the management of climate change and the implementation of the adaptation plan in fisheries and aquaculture (PACCPA)” (2023).</p>	Advancing	<p>It is worth mentioning that the GEF project has had a strong influence on the advancement of the climate agenda in the fisheries and aquaculture sector. SUBPESCA, for instance, has strongly promoted the inclusion of adaptation to climate change in the Fisheries and Aquaculture Framework Law that is currently under design.</p>

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		<i>de los Océanos</i> ” [Guardians of the Oceans] programme, which has been very successful.	As for the specific climate change unit, a new one has not been created, but rather the existing one has been strengthened to ensure that sustainability issues are taken into account throughout the management and implementation of fisheries and aquaculture plans. Given the pandemic conditions at the time of the project, there were several restrictions on some socializing strategies that had been considered in the design stage, including the education and dissemination objectives aimed at the community level. This is the case of “ <i>Guardianes de los Océanos</i> ” [Guardians of the Oceans] project, whose continuity is uncertain.		
Recommendation 2. To FAO, SUBPESCA and IFOP, regarding knowledge management.	Accepted	The Undersecretariat of Fisheries has posted a sub-page of the project outcomes (https://www.subpesca.cl/portal/617/w3-propertyvalue-64331.html), containing an archive of documents, manuals, guidelines, strategies, bulletins, audiovisual material and press clippings, among other relevant documents. This site is currently being populated with the main documentation from the project and will be completed in the coming months. In addition, FAO Chile is in the process of gathering and systematizing the documentary information of all its GEF projects.	The subpage published by the Undersecretariat of Fisheries is still operational and available under a new link: (https://www.subpesca.cl/portal/617/w3-propertyvalue-64331.html). The main documentation from the project is available in this folder, together with the manuals, guidelines, strategies, bulletins, and other relevant documents. FAO Chile has finalized the process of gathering and systematizing the documentary information of all its available GEF projects. However, this information has not been made public yet.	Advancing	Knowledge management of the products and results of the project has been put in practice and has allowed to move forward with new actions to foster the use of climate change information and indicators for decision making in the fisheries and aquaculture sectors.

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		In turn, as regards the Interoperable Information System that systematizes fishing, aquaculture and climate change indicators, a project profile was developed in conjunction with IFOP to apply for funding from the national budget for permanent maintenance and upkeep of the system, including the development of a mobile application for use by fisher organizations throughout Chile.	On the other hand, the Interoperable Information System project profile has not been able to be funded, mainly due to new public spending priorities as a result of the pandemic and the international economic scenario and inflation problem, which impacted the national financial agenda. However, based on this initiative and the project’s results, SUBPESCA has engaged in the development of a new Alert, Prediction and Observation System platform (S.A.P.O) for the Humboldt Current, together with the governments of Peru and Ecuador (https://www.sapohumboldt.org/). This project is supported by the US Environmental Defense Fund and considers an Information System that seeks to identify the impacts of climate change on the fisheries of this Current.		
Recommendation 3. To FAO, regarding the timing of sustainability strategies.	Accepted	The FAO Representative in Chile has issued instructions for all new GEF projects to include outcome indicators in their design to ensure early implementation of project sustainability strategies.	The FAO Representative in Chile has instructed all new GEF projects to include early implementation of project sustainability strategies in their design. In fact, Project Restoration of biodiversity and ecosystem services at the landscape scale on productive agroforestry areas and their natural environment”, which is the latest GEF-7 approved project for Chile, included in its design, more specifically in its M&E Component, the development of a sustainability strategy at an early stage of the project.	Good	All new GEF Projects implemented by FAO in Chile will consider the development of an early-stage sustainability strategy in their design.

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			Based on this project’s and others’ lessons learned, this recommendation has also been promoted with other FAO’s country offices in the LAC region through a publication and dissemination workshops.		
Recommendation 4. To FAO, on project communications	Accepted	The terms of reference (TORs) for the communications manager of the FAO Representation in Chile will include the responsibility of carrying out a process of training and support in the design and early implementation of communications strategies in new projects.	FAO Chile's Communications Manager supervises and supports all communication actions and activities of GEF projects, starting with the development and implementation of a communication strategy. She and her team are directly involved in drawing up the terms of reference for each communications service contracted by a project, ensuring the quality of the professionals and companies that will carry out the design work, videos and publications, among other materials, as well as supervising that all products comply with FAO standards and guidelines. In addition, FAO Chile's Communications Manager organizes regular meetings with project communicators to coordinate joint activities and actions, such as the celebration of international days (World Food Day), in order to promote FAO messages and strengthen the work with institutions and strategic partners that are part of the project.	Good	All new GEF projects consider training and support of FAO Chile's communication team for the development and implementation of their communication strategies.

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Recommendation 5. To FAO, SUBPESCA and MMA, on the exchange and retrieval of successful experiences.	Accepted	<p>During the final months of project closure, in response to the evaluation recommendations, high quality audiovisual products were developed, contributing to the dissemination and comprehension of relevant topics, experiences and stakeholder wisdom, including:</p> <ul style="list-style-type: none"> i. an interinstitutional seminar (http://www.fao.org/chile/noticias/detail-events/es/c/1390751/); ii. a project closure seminar (http://bit.ly/AdaptacionCambioClimaticoChile); iii. a documentary video with project testimonies (https://www.youtube.com/watch?v=lyS3Z25zpBk); and iv. four brief testimonial capsules. <p>Furthermore, thanks to the easing of the spread of COVID-19 and the respective mobility restrictions, three in-person exchange visits between the pilot coves took place and two in-person project closure events were held in which national and regional authorities from SUBPESCA and MMA participated, along with other regional and communal authorities, in the Tongoy and El Manzano Hualaihué coves.</p>	<p>In the context of this project, several high-quality products were developed in order to contribute to the dissemination and comprehension of relevant topics, experiences and stakeholder wisdom. The products can be found on the same links previously mentioned, except for the interinstitutional seminar, which now is: https://www.fao.org/chile/noticias/detail-events/es/c/1390751/</p> <p>Additionally, in the last months of the project, three successful in-person exchange visits and two in-person project closure events were arranged despite COVID-19 mobility restriction. Following the suggestion made, the closure event was carried out with the presence of various local, regional and national authorities.</p>	Good	Final exchange and disseminations activities were successfully carried out.

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Recommendation 6. To FAO, on project monitoring and evaluation.	Accepted	FAO Chile is in the process of designing and implementing a cross-cutting system for monitoring and evaluating GEF projects, tasked to specialized staff. Under this system, the TORs of one of the FAO Chile consultants will specifically describe the responsibility of offering support in systematizing outcomes and outputs and knowledge management of GEF projects.	The FAO Representation in Chile has successfully completed the process of designing and implementing a cross-cutting monitoring and evaluation system for all GEF Projects, including the systematization of outcomes and outputs, as well as the knowledge management. A specialized consultant has been integrated into the Representation’s team for the implementation of this system for all currently active GEF projects: “Establish a Network of National Important Agricultural Heritage Sites (NIAHS); “Strengthening management and governance for the conservation and sustainable use of globally significant biodiversity in coastal marine ecosystems in Chile”; and “Restoration of biodiversity and ecosystem services at the landscape scale on productive agroforestry areas and their natural environment”.	Excellent	The system has proven to be very efficient for project follow-up and early detection of potential problems and risks.
Recommendation 7. To FAO Chile, on the inclusion of the gender equality strategy in the projects it designs, allocating the necessary resources for execution.	Accepted	All new GEF projects (at least from Cycle 7 forward) include a Gender Action Plan, following the gender policies and guidelines of FAO and the GEF. In addition, profiles specializing in this topic are described for project designs and teams.	Following FAO’s global principles and standards on gender mainstreaming as well as GEF’s guidelines on gender equality, the FAO Representation in Chile has taken very serious and effective actions in order to include at the earliest stages of project design in order to ensure transformative gender mainstreaming measures. These measures also include technical guidance at all phases of the project from FAO experts, as well as training activities for technical teams and	Excellent	All new GEF projects include technical guidance and overview from gender experts from the conceptual level onwards.

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			subsequent monitoring to ensure that the gender plans and annual work plans are correctly integrated and implemented. As a result, the gender mainstreaming objectives are effectively translated to the operational level, weaknesses that were initially detected can be addressed, and gender considerations can be mainstreamed in all other areas. In practice, beginning with Cycle 7, all GEF projects are required to conduct a gender analysis and gender plan.		

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