



# ACHIEVING MEASURABLE RESULTS

## FAO'S STRATEGIC OBJECTIVES

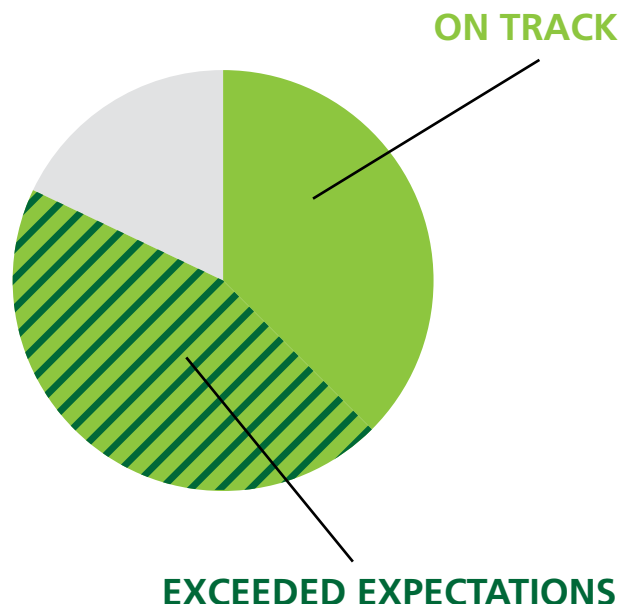
FAO's work is driven by five cross-cutting strategic objectives that are closely aligned with the most relevant and urgent development problems faced by member countries and the development community. Together with a sixth objective focused on technical knowledge, quality and services, these strategic objectives guide the work of the Organization in contributing to the eradication of hunger, increasing sustainable production, eliminating rural poverty, enabling more inclusive and efficient food and agricultural systems, and increasing the resilience of livelihoods. The objectives are cross-sectoral in nature, ensuring coordinated action and greater synergy and alignment across the Organization and in its partnerships with governments and key stakeholders.



## CURRENT STATUS OF STRATEGIC OBJECTIVES

Under each strategic objective, more specific organizational outcomes and outputs are defined and measured by indicators with expected targets to be achieved over a four-year period. It is at this level that FAO's main programmatic areas of work are developed and implemented.

FAO is on track in implementing its 2014-15 Programme of Work: mid-term results show that **82% of the output indicators are on track to achieve the results of the five strategic objectives**. Specifically, out of **51 output indicators**, **42 are on track**; and of these on-track indicators, **28 have exceeded expectations**.





## Help eliminate hunger, food insecurity and malnutrition

6 of 8 indicators  
**ON TRACK**

Strengthened policies, investments, programmes, and legal frameworks, increased allocation of human and financial resources, and food security and nutrition information systems are on track.

- Rome Declaration on Nutrition and Framework for Action
- Malabo Declaration, including Commitment to Ending Hunger by 2025
- Creation of Community of Latin American and Caribbean States (CELAC) Food Security and Nutrition platform
- Adoption of voluntary guidelines for sustainable fisheries and for governance of land tenure
- Principles on Responsible Agricultural Investment adopted
- Zero Hunger Challenge launched (Regional Initiatives in Africa, Asia, Latin America and the Caribbean)
- Policy frameworks for food security and nutrition developed in over 35 countries



## Make agriculture, forestry and fisheries more productive and sustainable

10 of 13 indicators  
**ON TRACK**

Support to innovative practices and technical capacities development, analysis of governance issues and support to policy processes, global governance through FAO mechanisms and implementation of instruments, development of statistics, collection and analysis of data is on track.

- Blue Growth and Food Security (Regional Initiatives in Asia)
- Global Alliance on Climate-Smart Agriculture
- Save and Grow in farmer field schools
- Globally Important Agricultural Heritage Systems (GIAHS)
- Global Soil Partnership
- International Symposium on Agroecology
- Water Scarcity Initiative (Regional Initiative in the Near East)



## Reduce rural poverty

7 of 10 indicators  
**ON TRACK**

Capacity development of rural organizations and institutions, social protection systems, pro-poor approaches, access to technologies and knowledge, support on decent rural employment to countries or institutions and improving capacities for monitoring social protection systems is on track.

- Decent employment in rural areas
- Youth Employment in Agriculture (YEAP)
- DIMITRA community listener's clubs reaching 250,000 rural men and women
- Cash Transfer Programmes: Protection to Production
- Family farming (Regional Initiatives Latin America and the Caribbean, North Africa, Europe and Central Asia)
- Access to innovative pro-poor rural services
- Improved coverage of social protection programmes among rural populations



## Enable inclusive and efficient agricultural and food systems

10 of 10 indicators  
**ON TRACK**

Better regulatory frameworks implemented for plant and animal health and food safety, support to reduce food loss and waste, investment in agriculture and food systems. Greater flexibility to respond to demand, followed by successful resource mobilization and more country results than planned has resulted in exceeding targets.

- CODEX and IPPC collaboration
- Animal health, plant pests and food safety: Global level surveillance network through EMPRES, and control systems improved in 21 countries
- Food loss and waste: Save Food Initiative with IFAD, WFP
- Legal guide for contract farming (with IFAD and UNDRIT)
- Certified phytosanitary capacity evaluators
- Agricultural Market Information System (AMIS)
- Expert network on agriculture trade policies
- Combatting illegal logging (with EU)
- Value Chains and Food Systems for Food Security (Regional Initiatives in the Caribbean, Southwest Pacific)



## Increase the resilience of livelihoods to disasters

9 of 10 indicators  
**ON TRACK**

Formulation of plans for risk reduction and crisis management, threat monitoring systems supported. Improving prevention and mitigation capacities and measures exceeded what was planned thanks to high level of resources mobilized, which increased the implementation of vulnerability reduction measures.

- Delivery of timely support to three Level 3 emergency operations in the Philippines, South Sudan and Central African Republic
- Global study on natural disasters
- Establishing food safety early warning systems and rapid alert networks in Africa
- Disaster Risk Reduction plans of action endorsed
- Livestock Emergency Guideline Standards and Good Emergency Management Practices in over 65 countries
- Avian influenza crisis and desert locust preparedness



## Results in technical quality, knowledge and services

**ON TRACK**

**FOURTEEN** technical networks established **ADVANCED** understanding and collaboration in progress (blue growth, climate change, work on oceans, food security). **KEY MESSAGES** through **FLAGSHIP PUBLICATIONS** (SOFA, SOFIA, SOFO). **IMPROVED** methods for data collection, dissemination and analysis (five regional yearbooks, Food and Nutrition in Numbers). **INCREASED PARTNERSHIPS** to build data and increase reach (Global Strategy to Improve Rural and Agricultural Statistics and CountryStat, CAADP and USAID). **MAINSTREAMING** in gender capacity development, knowledge, policy dialogue and support and statistics. **QUALITY SERVICES for GLOBAL GOVERNANCE** (OWG on SDGs, High level task force on global food security and Zero Hunger Challenge, ICN2 follow-up in UN system).

**Exceeded expectations:** Well over half of the targets set for 2014 have exceeded expectations due to:

- Greater alignment of global objectives with country priorities
- Greater integration of technical knowledge in headquarters with operational activities in the field
- Greater results focus thanks to cross-sectoral work and corporate monitoring

# FAO ACHIEVES MORE

---

**FAO's new way of working is having a positive effect on achieving results.**

## **1. FAO is learning by doing**

- Flexibility in use of programmes and of resources to meet demand
- Adapting to shifting national government priorities
- Results from results: a chain reaction as results produce more results

## **2. FAO has a holistic approach**

- Improved communications at all levels leading to more focused purpose
- Aligning technical and operational work to deliver better
- Better use of own strengths along with engagement of external partners
- Results-based management including integrated systems and evidence-based monitoring and reporting

## **FAO will build on successful practices**

- Internal coordination to focus efforts on delivering strategic objectives
- Mainstreaming gender and governance
- Increase technical capacity in the field as needed
- Expand partnerships with private sector, civil society and other non-state actors
- Alignment of project work within the strategic framework

## **FAO will continue to**

- **Reinforce** implementation of governance, coordination mechanisms, partnerships for food security and nutrition
- **Better capacity** to map and evaluate impact of policies, programmes and legislation relevant to food security and nutrition at country level
- **Mobilise and increase support** at institutional and organization levels especially in **new areas of work**

**Food and Agriculture Organization of  
the United Nations**

Viale delle Terme di Caracalla

00153 Rome, Italy

Tel: (+39) 06 57051

Fax: (+39) 06 570 53152

e-mail: [FAO-HQ@fao.org](mailto:FAO-HQ@fao.org)

web: [www.fao.org](http://www.fao.org)