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PROGRAMME COMMITTEE

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Roadmap for the update of the Private Sector Engagement Strategy

Queries on the substantive content of this document may be addressed to:

Mr Maurizio Martina
Deputy Director-General
Tel: +39 06570 51913
Email: DDG-Martina@fao.org

Documents can be consulted at www.fao.org

EXECUTIVE SUMMARY

- This document provides a roadmap for the update of the Private Sector Engagement Strategy 2026–2030 and lays out key milestones for its renewal.
- The roadmap emphasizes evidence-based consultations, the integration of lessons learned and alignment of efforts to support the Sustainable Development Goals (SDGs), while enhancing inclusivity and decentralization.

GUIDANCE SOUGHT FROM THE PROGRAMME COMMITTEE

- The Programme Committee is invited to provide guidance on the proposed roadmap for the update of the Private Sector Engagement Strategy 2026–2030.

Draft Advice

The Committee:

- **noted the proposed roadmap for the update of the Private Sector Engagement Strategy 2026–2030; and**
- **looked forward to the consultations on the advanced draft and to discussing the final draft at the next Session of the Programme Committee in November 2025.**

I. Background and context

1. The *FAO Strategy for Private Sector Engagement 2021–2025* was approved by Members during the 165th Session of the FAO Council in December 2020. Since its adoption, FAO has demonstrated increasing commitment to strengthening its collaboration with the private sector, acknowledging its pivotal contribution to transforming agrifood systems, eradicating hunger and malnutrition, and advancing the Sustainable Development Goals (SDGs).
2. FAO seeks to adopt a more forward-looking, strategic and adaptive approach to private sector partnerships, moving beyond traditional collaboration models to embrace a broader and more innovative spectrum of engagements designed to enhance impact both globally and at country level.
3. As the timeframe of this strategy is approaching its conclusion, efforts are underway to ensure its timely update and renewal. These efforts are based on a wide range of internal and external consultations, involving relevant players. Internally, consultations will take place with FAO Members, Regional and Country Offices, headquarters Offices and technical divisions. They aim to consider lessons learned and success stories, fostering inclusivity, and enhancing decentralization where feasible.
4. This document outlines a comprehensive roadmap that details activities and actions planned for the Strategy's update, taking into consideration feedback from the 139th Session of the Programme Committee and comments from Members on Document [PC 139/7](#) *FAO Strategy for Private Sector Engagement 2021–2025 – Implementation and Update*.

II. Information Gathering Phase (*December 2024 – March 2025*)

A. *Laying the groundwork:*

5. The Information Gathering Phase is critical in establishing the foundations for the updated *Private Sector Engagement Strategy 2026–2030*. This phase involves extensive consultations with key internal and external stakeholders, evidence-based information gathering, comprehensive stocktaking and synthesizing insights to ensure the updated Strategy is well-informed and inclusive.

B. *Background stocktaking:*

6. Conduct an in-depth analysis of the current Strategy, examining performance metrics and reviewing reports such as its Annual Reports and the relevant Reports of the Programme Committee.
7. Benchmark private sector engagement strategies from comparable Rome-based Agencies, the UN Global Compact, other UN agencies and international organizations, to identify best practices and innovative and successful approaches.
8. Collect and synthesize insights from regional- and country-level programmes, while considering emerging global trends that could impact private sector engagement.
9. Map existing internal partnerships, initiatives and roles to identify synergies, areas for improvement, failures and successes.

III. First-Draft Phase (*April 2025 – June 2025*)

10. This phase will focus on two main processes: (i) developing the first draft of the updated Strategy and (ii) an initial review of the first draft.

C. *Developing the First Draft:*

11. The updated Strategy will be drafted incorporating insights and feedback from the Information Gathering Phase.
12. In this phase, a detailed framework of key elements for the updated Strategy will be developed. Thematic areas, strategic goals, objectives and guiding principles will be articulated based on inputs and feedback collected during the Information Gathering Phase.

D. Initial review of the First Draft:

13. The first draft will be shared for feedback both internally and externally.
14. Internally, it will be shared with headquarters Offices and technical divisions, Regional and Decentralized Offices, as well as with Members, through consultations with Regional Groups.
15. External stakeholders, including the Private Sector Advisory Group (PSAG), the Global Compact, UN entities and selected private sector partners will also be consulted for their perspectives and inputs.

IV. Validation and Finalization Phase (July 2025 – September 2025)

E. Review of the final draft within FAO and with external stakeholders:

16. The advanced draft will be shared both internally, with headquarters and Decentralized Offices, and externally with the Rome-based Agencies, the Global Compact and PSAG, for comprehensive review.

F. Validation of final draft with Members:

17. Final consultations on the advanced draft will be held with Members, for agreement on the final version of the draft.

V. Endorsement Phase (October 2025 – December 2025)

G. Presentation to the Programme Committee (November 2025):

18. The updated Strategy will be presented at the Programme Committee for discussion and feedback.

H. Seek endorsement by the Council (December 2025):

19. Formal approval will be sought from the Council.

VI. Timeline Summary

I. Key milestones:

- 1) Information Gathering Phase: December 2024 – March 2025;
- 2) First Draft Phase: April 2025 – June 2025;
- 3) Validation and Finalization Phase: July 2025 – September 2025; and
- 4) Submission and Endorsement Phase: October 2025 – December 2025.