



# Evaluation of FAO's Country Programme in Ghana

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## FAO in Ghana?

Ghana became a Member State of FAO in 1957. In 1959, the Organization established the FAO Regional Office for Africa in Accra and subsequently established the Country Representation in 1977. For the last forty years, FAO has been actively providing policy guidance to the government and implementing a portfolio of programmes and projects to improve food security, nutrition and natural resource management.

The Country Programming Framework (CPF), an agreement between the Government of Ghana and FAO defining where the Organization should focus its support over a specific time frame, guides FAO's work in Ghana. Jointly developed with the Government of Ghana and other partners, the current CPF for Ghana covers the period 2018 to 2022 and outlines three priority areas:

- i. sustainable agriculture drives agro-industrialization and economic growth;
- ii. sustainable natural resource management for a safe, secure and productive environment; and
- iii. resilient livelihoods for reduced vulnerability and rural poverty.

## Why an evaluation of the FAO Programme in Ghana?

This evaluation is part of a series of Country Programme Evaluations (CPEs) conducted by the Office of Evaluation (OED) of the United Nations Food and Agriculture Organization (FAO). The main purpose of CPEs is to review the contribution made by FAO to the achievement of agreed CPF objectives and FAO's strategic relevance to the needs and priorities of each country.

A Country Programme Evaluation will be undertaken in Ghana in 2021/22, as a way to take stock of the results achieved so far and draw

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## TENTATIVE EVALUATION CALENDAR

**Preparation phase:** November 2021-February 2022

- *Desk review*
- *Scoping interviews*
- *Finalization of Terms of Reference*
- *Establishment of an Advisory Group*
- *Identification and recruitment of evaluation team members*

**Main phase:** February - April 2022

- *Meetings with stakeholders and partners (including Government, Donors, UN agencies, CSOs)*
- *Field mission to project sites*
- *Presentation of preliminary results*

**Report writing and dissemination:** May - August 2022

- *Data analysis and drafting of report*
- *Stakeholder reviews of and workshop on draft report*
- *Final report*
- *Report dissemination and management response*

lessons and recommendations that could inform planning of FAO's future engagement in the country, particularly given that the next CPF will be developed in 2022.

### What will this evaluation cover?

The evaluation will cover the totality of FAO's cooperation with Ghana over the period 2013–2022, with an in-depth focus on the current CPF period (2018–2022).

The evaluation will assess:

- i. the relevance of the FAO Country programme in responding to country needs;
- ii. the strategic positioning of the Organization in relation to other actors;
- iii. FAO's contributions to the three priority areas of the CPF; and
- iv. FAO's approach and capacity in Ghana;

The evaluation will also aim to identify good practices and gaps in FAO's country programming as well as potential areas of future work.

### What will be the process and who will be involved?

The evaluation will take place from November 2021 to August 2022. It will be conducted by a team combining OED staff and external consultants on specific subject matters. The evaluation will adopt an inclusive approach that will engage all relevant stakeholders including FAO staff, government officials, representatives of bilateral and multilateral development partners, nongovernmental organizations, civil society organizations, and communities. A consultative group will be set up to serve as an advisory panel to the evaluation, comprising members coming from the Government of Ghana, resource partners and other UN agencies.

Following the inception meetings, the Terms of Reference will be drafted and shared for comments with the Government and FAO team. The main evaluation mission is scheduled for March/April 2022. Extensive consultations will be held with a variety of stakeholders during the period to document their feedback and perceptions.

At the end of the evaluation mission in late April, a debriefing meeting will be held with stakeholders to present the preliminary evaluation findings. The final evaluation results will be discussed at a stakeholders' workshop.

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All FAO evaluations and management responses are public documents and can be found at:

[www.fao.org/evaluation](http://www.fao.org/evaluation)



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