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منظمة  
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# PROGRAMME COMMITTEE

**Hundred and Thirty-ninth Session**

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**Rolling work plan of evaluations 2025-2028  
(update)**

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### EXECUTIVE SUMMARY

- This document provides brief updates on the Office of Evaluation (OED) Work Plan (2025-2028) and on the implementation of the FAO Evaluation Strategy 2023-2025.
- The Work Plan covers the recent past (since the last yearly update in Fall 2023), present (2024), and future (2025-2028).
- The FAO Evaluation Strategy 2023-2025 was endorsed by the Council as recommended by the Programme Committee (Documents [PC 135/3 Rev.1](#), [CL 172/REP](#)) in 2023.

#### **Work Plan**

- Between August 2023 and August 2024, OED has completed 66 and is conducting 45 evaluations. As of August 2024, there are 282 potential evaluations under consideration for the period 2025-2028 across countries and regions. These include (a) expiring obligations, that is, commitments made in the past to conduct evaluations (73 percent) and (b) new opportunities to launch evaluations (27 percent).

#### **Evaluation Strategy**

- This document provides examples of progress in each of the five focus areas of the FAO Evaluation Strategy 2023-2025. It ends with four tables:
  1. Evaluations expected from OED and follow-up reports expected from Management during upcoming Programme Committee meetings;
  2. Evaluations completed in 2023-2024;
  3. Ongoing evaluations; and
  4. Descriptive statistics of potential evaluations.

### GUIDANCE SOUGHT FROM THE PROGRAMME COMMITTEE

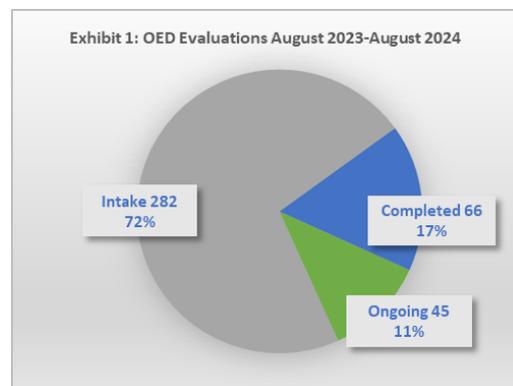
- The Programme Committee is invited to review the content of this document and provide guidance as deemed appropriate.

## I. Introduction

1. **This document provides updates on the FAO Office of Evaluation (OED) Work Plan (2025-2028) and the implementation of the FAO Evaluation Strategy 2023-2025.** The Work Plan covers the recent past (evaluations completed since the last update in August 2023), present (evaluations ongoing in 2024), and future (evaluations under consideration for 2025-2028).<sup>1</sup> Section II provides an overview of OED's completed and ongoing evaluation as well as a brief update of the five focus areas as described in the Evaluation Strategy (Document [PC 135/3 Rev.1](#)). Section III includes tables showing evaluations and expected follow-up reports to be presented to the upcoming Session of the Programme Committee (PC) (Table 1), evaluations completed between August 2023 and August 2024 (Table 2), ongoing evaluations as of August 2024 (Table 3), and descriptive statistics on potential evaluations in 2025-2028 (Table 4).

## II. Overview of OED's work

2. **OED completed 66 evaluations between August 2023 and August 2024 and is currently conducting 45 evaluations (Exhibit 1).** Those completed had a country/regional (85 percent) or interregional/global (15 percent) focus. The former (country/regional) includes evaluations in Africa (22), Latin America and the Caribbean (13), Asia and the Pacific (11), Near East and North Africa (7), and Europe and Central Asia (3). Evaluations focused on projects (84 percent), programmes (3 percent), and portfolios within countries or around themes (13 percent).<sup>2</sup>



3. **Evaluations completed in the last year covered a wide range of topics under the *four betters*.** These evaluations revealed strong ownership and commitment among partners, significant improvements in local food systems, effective capacity building, and innovative adaptations. They highlighted successful pilot projects, enhanced biodiversity and soil quality, increased stakeholder awareness and capacity, and promoted economic empowerment of women and youth. These evaluations also highlight areas for improvement, such as aligning interventions strategically with national and international priorities, enhancing monitoring systems, conducting strategic risk assessments, adopting effective communication strategies, integrating gender-sensitive practices, developing clear governance frameworks, and fostering partnerships to ensure long-term sustainability and scalability of initiatives.

4. **Ongoing evaluations cover different dimensions of FAO's portfolio of work.** Listed in Table 3, these evaluations:

- i. are distributed across all FAO Regions—with Africa, Asia and the Pacific and Latin America and the Caribbean accounting for more than half of OED's portfolio (27 percent, 16 percent and 11 percent respectively);
- ii. are distributed across all areas of focus of the FAO Strategic Framework 2022-31, *better life* (31 percent, including emergency and resilience), *better environment* (31 percent, including Green Climate Fund and Global Environment Facility), *better production* (18 percent), and *better nutrition* (2 percent);
- iii. cover a wide range of topics, including climate change adaptation and resilience, emergency response and preparedness, livelihood resilience, bioeconomy for sustainable agrifood systems, biodiversity and ecosystems, data and statistics, women's empowerment and youth employment; and
- iv. include a large share of project evaluations (82 percent) as OED responds to existing commitments (preceding the shift enabled by the FAO Evaluation Strategy 2023-2025).

<sup>1</sup> Charter for the FAO Office of Evaluation (Volume II of the Basic Texts) stipulates that OED shall maintain a four-year rolling work plan (<https://www.fao.org/3/k7774e/k7774e.pdf>).

<sup>2</sup> Projects pursue targeted intervention approaches. Programmes are families of projects sharing common characteristics, such as a common intervention approach. Portfolios are clusters formed by a country, theme, strategy, or other organizational scheme and covering multiple projects, programmes, or approaches to effect change.

5. **Intake, a process emerging from the FAO Evaluation Strategy 2023-2025, plays a crucial role in enabling and documenting decisions.** This process led to the identification of 282 potential evaluations for 2025-2028. Labeled as Intake in Exhibit 1, these include (a) expiring obligations—commitments made in the past to conduct evaluations (73 percent)—and (b) new opportunities to launch evaluations (27 percent). Table 4 provides some descriptive characteristics of these opportunities.

6. **OED is making progress in implementing the FAO Evaluation Strategy 2023-2025 (Exhibit 2).** The following are examples of progress in each focus area of the strategy:

a. Plan and monitor.

- i. declining backlog of potential evaluations from 400 in August 2023 to 282 in August 2024. This drop is partly explained by the change in the evaluation threshold for project evaluations (from USD 4 million to USD 6.2 million) and use of criteria (instead of rules) in selecting priority evaluations (as established in the FAO Evaluation Strategy 2023-2025); and
- ii. piloting a new interactive online system to manage and closely monitor progress of OED's portfolio.



b. Strengthen capacity.

- i. enhanced regional presence of OED personnel and focused on recruiting experts in rigorous evaluations; and
- ii. offered trainings in research methods and in programming (opened to personnel of other FAO divisions and evaluation personnel of Rome-based agencies) and actively participated in external conference and events<sup>3</sup> to support the evaluation community and share learning.

c. Research and innovate.

- i. completed a benchmarking study of models for conducting evaluations—and are pilot testing different models—to inform decisions regarding potential changes to current practices; and
- ii. systematizing and streamlining internal processes to build efficiencies, such as developing a comprehensive approach to tracking progress of evaluations.

d. Evaluations for use.

- i. progressed in developing a Learning Agenda that will identify priority questions to guide OED evidence-building efforts; and
- ii. analyzed recommendations included in OED evaluation reports published between 2018 and 2023 (see Box 1).

e. Disseminate for broader impact.

- i. embedding a proactive dissemination plan in evaluation cycles from the outset, focused on strengthening communications and knowledge management to meet diverse needs; and
- ii. streamlining OED reports to facilitate use (for example, encouraging more analytic and shorter narratives and promoting other types of documents, such as slidedocs).

<sup>3</sup> These include: UNEG Evaluation Week 2024, 11th African Evaluation Association (AfrEA) Conference 2024, 2024 Fragility Forum (World Bank), GEF 4th Conference on Integrating Environmental and Socioeconomic Domains for Sustainability, 2024 Artificial Intelligence for Good - UN Global Summit, Evidence to action (E2A) Conference 2024, Asian Evaluation Week 2024, and 2024 European Evaluation Society Biennial Conference.

### **Box 1. Spotlight on Recommendations**

The Office of Evaluation (OED) at the Food and Agriculture Organization (FAO) conducts evaluations to generate recommendations that promote improvements within the Organization. OED is conducting a study of recommendations that includes an analysis of (a) recommendations issued through 215 evaluations released between 2018 and 2023 and containing 1 602 individual recommendations, (b) FAO's internal mechanism for monitoring and reporting on recommendations, and (c) United Nations Evaluation Group (UNEG) guidance and current practices at 12 UN/international agencies (for benchmarking). Below are selected preliminary findings from the analysis and reflections on potential next steps.

#### **Highlights of preliminary findings**

##### **1. About OED recommendations**

- i. On average, evaluations result in about eight recommendations (median of six), but a small share (10 percent) have issued too many recommendations (up to 40).
- ii. The rate of acceptance of recommendations is high (78 percent of recommendations are fully accepted, 20 percent are partially accepted, and 2 percent rejected, on average across all types of evaluations).
- iii. Some recommendations are insufficiently clear and/or embed multiple sub-recommendations, limiting their potential to drive change.
- iv. Three-fifths of recommendations targeted five Sustainable Development Goals (SDG2, SDG1, SDG15, SDG13, and SDG3), underscoring their prominence within the Organization's objectives. The most frequent topics of recommendations (40 percent) are strategy and policy, partnerships and project design.

##### **2. About tracking implementation of recommendations at FAO**

- i. Implementation is self-reported by Management through follow-up reports provided once, two years after the recommendations are issued. There is no external validation of self-assessed scores provided by FAO in the Management Action Record (MAR) of follow-up reports.
- ii. Analysis of MAR ratings in follow-up reports indicates that, of the recommendations accepted by FAO between 2018 and 2023, 64 percent are fully implemented or fully implemented with impact (scores of 5 and 6), 30 percent are partially implemented (scores of 3 and 4) and 7 percent are either poorly implemented or not implemented at all (scores of 1 and 2).
- iii. Acceptance and implementation of actions vary by type of evaluation. For example, thematic evaluations have an 86 percent acceptance rate, but only 62 percent of these are fully implemented. In contrast, Country Programme Evaluations have a 74 percent acceptance rate, yet achieve a high full implementation rate at 72 percent.
- iv. The most cited expected barrier to implementation reported in management responses is the need for additional financial resources.

##### **3. About practices by other agencies**

- i. UNEG promotes ownership of the response, tracking of actions, and reporting on recommendations by Management of each UN agency (UNEG Norms and Standards for Evaluation), leading to variability in practices across agencies.
- ii. FAO aligns with other UN agencies in ensuring that evaluations are accompanied by management responses and follow-up reports that are made publicly available.
- iii. Extended follow-up of recommendations (beyond two years and until they are closed) is done by four of the twelve organizations in the sample.
- iv. Validation of actions in response to recommendations does not appear to be common.

#### **Reflections on next steps**

Preliminary findings underscore the need to revisit FAO's approach to developing, tracking, and reporting on recommendations. In particular, OED needs to:

- i. Strengthen oversight of recommendations to be made and promote stakeholder engagement to ensure usefulness by focusing on fewer recommendations that guide strategic, impactful actions (this is ongoing since 2023).
- ii. Expand the study of recommendations to assess the approaches to drafting recommendations used in other agencies and develop guidance regarding when to provide recommendations that focus on concrete actions versus outcomes to be achieved.
- iii. Engage with Management in a dialogue regarding how to improve tracking and reporting on use of recommendations until all recommendations are fully implemented or deemed to be no longer applicable.

These efforts will enhance transparency and promote accountability for change.

### III. OED's portfolio of evaluations

7. Table 1 outlines the evaluations expected from the Office of Evaluation (OED) and the follow-up reports expected from FAO Management for the upcoming Sessions of the Programme Committee. In 2021, following guidance from the Programme Committee, OED refocused its Work Plan to evaluate the Programme Priority Areas (PPAs) of the FAO Strategic Framework 2022-31. OED plans to assess some of these areas in the coming years (as shown in Table 1), aligning with the organization's priorities and strategic input needs. For future sessions, OED proposes to include a placeholder for thematic evaluations, which will be selected based on emerging priorities and the need for specific knowledge.

**Table 1. Evaluations and follow-up reports for upcoming Programme Committee meetings**

<b>Spring 2025 session</b>
Assessment of recommendations for the Office of Evaluation from external audits, evaluations, and reviews (including recommendations regarding the FAO Evaluation Policy)
Evaluation of FAO's implementation of Conference Resolution 7/2019 "Further integration of sustainable agricultural approaches, including agroecology, in the future planning activities of FAO", including the balance of the full range of sustainable agriculture approaches and systems
<b>Autumn 2025 session</b>
Work plan of evaluations (update)
OED strategy (update)
Evaluation of Achieving Sustainable Urban Food Systems (BE4)
<i>Follow-up report on the evaluation of FAO's support to life below water (SDG 14)</i>
<b>Spring 2026 session</b>
Evaluation of Biodiversity and Ecosystem Services for Food and Agriculture (BE3)
Placeholder for emerging evaluation priorities
<i>Follow-up report on the Evaluation of FAO's Cash transfer and Cash-plus</i>
<i>Follow-up report on the Evaluation of Reducing food loss and waste (BN4)</i>
<b>Autumn 2026 session</b>
Work plan of evaluations (update)
Evaluation of Innovation for Sustainable Agriculture Production (BP1)
Placeholder for emerging evaluation priorities
<i>Follow-up report on the Evaluation of One Health Programme (BP3)</i>
<b>Spring 2027 session</b>
Evaluation Evaluation of Small-scale Producers' Equitable Access to Resources (BP4)
Placeholder for emerging evaluation priorities
<b>Autumn 2027 session</b>
Work plan of evaluations (update)
Evaluation of Digital Agriculture (BP5)
Placeholder for emerging evaluation priorities

**Table 1. Evaluations and follow-up reports for upcoming Programme Committee meetings**

<i>Follow-up report on the Evaluation of Achieving Sustainable Urban Food Systems (BE4)</i>
<b>Spring 2028 session</b>
Evaluation of Bioeconomy for Sustainable Food and Agriculture (BE2)
Placeholder for emerging evaluation priorities
<i>Follow-up report on the Biodiversity and Ecosystem Services for Food and Agriculture (BE3)</i>

Notes: This plan is revisited on an ongoing basis and revised as needed based on the results of OED's assessment of opportunities and in light of PC priorities.

**Table 2. List of completed evaluations (2023-2024)**

Since August 2023, OED has completed 66 evaluations. Evaluation reports are available on the OED website (<https://www.fao.org/evaluation/en/>) or can be obtained by sending an email to [oad-director@fao.org](mailto:oad-director@fao.org).

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
<b>Global/Interregional evaluations</b>			
Global	Thematic evaluation of FAO's Cash and Voucher Assistance	Portfolio Thematic	2024
Global	Evaluation of One Health (BP3)	Portfolio Thematic	2024
Global	Evaluation of Reducing Food Loss and Waste (BN4)	Portfolio Thematic	2024
Global	Evaluation of Operational Partners Implementation Modality (OPIM)	Portfolio Synthesis	2024
Global	SLC - Evaluation of the Subregional Office for the Caribbean	Portfolio Regional	2023
Global	Review of Global Network Against Food Crises Partnership Programme (PHASE 2)	Programme	2024
Global	Evaluation of Improving global forest management through improved global forest information	Project	2024
Global	Evaluation of Building food system resilience in protracted crises (FNS-REPRO)	Project	2024
Global	Evaluation of Towards sustainable management of the Canary Current Large Marine Ecosystem (CCLME) - Initial support to SAP implementation	Project	2024
<b>Joint evaluations</b>			
Global	Evaluation of Rome-based Agencies programme to strengthen the resilience of livelihoods in protracted crisis	Project	2024
<b>Regional Office for Africa</b>			
Mozambique; Zimbabwe	Evaluation of Response to Cyclone Idai in southern Africa	Portfolio Thematic	2024
Rwanda	Country Programme Evaluation for Rwanda	Portfolio Country	2024
Somalia	Evaluation of Country Programme Evaluation for Somalia	Portfolio Country	2024
Gambia	Agriculture for Economic Growth and Food Security/Nutrition to mitigate migration flows	Project	2023
Gambia	Evaluation of Adapting Agriculture to Climate Change in The Gambia (FSP)	Project	2023
Central African Republic	Evaluation of <i>Appui au renforcement des mécanismes de gestion concertée et apaisée de la transhumance pour la restauration du dialogue intercommunautaire et la consolidation de la paix dans les préfectures de l'Ouham et de l'Ouham-Pendé</i>	Project	2023
Angola	Evaluation of Integrating Climate Resilience into Agricultural and Agropastoral Production Systems through Soil Fertility Management in key Productive and Vulnerable Areas using the Farmers Field School Approach	Project	2024
Comoros, Kenya, Madagascar,	Evaluation of Project for Enhancing Livelihoods, Food Security and Maritime Safety through Increased Resilience of Fishing Communities	Project	2024

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
Mauritius, Seychelles	Dependent on Coral Reef Fisheries in the African Coastal Countries of the Indian Ocean		
Cameroon	Evaluation of Disposal of existing persistent organic pollutants (POPs) and other obsolete pesticides and implementation of a sound pests and pesticides management in Cameroon (FSP)	Project	2024
Niger	Evaluation of <i>Prévention et gestion pacifique de conflits liés à l'accès et à la gestion des ressources naturelles dans les communes nord de la région de Zinder - (PREGECON)</i>	Project	2024
Mozambique	Evaluation of FAO's Technical and Strategic Support to the Implementation of Mozambique Forest Investment Plan (MozFIP)	Project	2024
Subregional Office for Southern Africa, Harare	Evaluation of Support Towards the Operationalization of the Southern African Development Community (SADC) Regional Agricultural Policy (RAP)	Project	2024
Côte d'Ivoire	Evaluation of <i>Consolidation de la paix dans la zone frontalière du nord-est de la Côte d'Ivoire par le biais d'une gestion participative et planifiée des ressources naturelles</i>	Project	2024
Djibouti	Evaluation of <i>Renforcement de la Productivité des Productions Végétales et Animales à Djibouti</i>	Project	2024
Chad	Evaluation of <i>Consolidation de la paix et de la sécurité entre les communautés d'agriculteurs et d'éleveurs dans les provinces du Salamat, du Sila et du Ouaddaï</i>	Project	2024
Sierra Leone	Evaluation of Empowering youth at risk as resources for sustaining peace and community resilience in Tonkolili and Kenema districts in Sierra Leone	Project	2024
Guinea-Bissau	Evaluation of <i>Projet d'urgence en Sécurité Alimentaire en Guinée-Bissau (COVID-19)</i>	Project	2024
Malawi	Evaluation of KULIMA - Promoting farming in Malawi "Revitalising Agricultural Clusters and Ulimi wa Mdandanda through Farmer Field Schools in Malawi"	Project	2024
Malawi	Evaluation of Afikepo - Nutrition Programme in Malawi	Project	2024
Malawi	Evaluation of Building climate change resilience in the fisheries sector in Malawi (FSP)	Project	2024
Côte d'Ivoire	Mid-Term Evaluation of the Project <i>Promouvoir une production de cacao sans déforestation pour réduire les émissions en Côte d'Ivoire (PROMIRE)</i>	Project	2024
<b>Regional Office for Asia and the Pacific</b>			
Sri Lanka	Thematic Evaluation of FAO's emergency response to Sri Lankan economic and food security crisis	Portfolio Thematic	2024
Philippines	Country Programme Evaluation for Philippines	Portfolio Country	2024
Tonga	Evaluation of Integrated Land and Agro-ecosystem Management Systems for Tonga (FSP)	Project	2023

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
Pakistan	Evaluation of The Horticulture Advancement Activity	Project	2023
Lao People's Democratic Republic	Evaluation of Strengthening agro-climatic monitoring and information systems to improve adaptation to climate change and food security in Lao People's Democratic Republic (FSP)	Project	2023
Bangladesh	Evaluation of Support for Modelling, Planning and Improving Dhaka's Food System	Project	2024
Fiji, Kiribati, Marshall Islands, Palau, Samoa, Tuvalu, Vanuatu	Evaluation of Project for Enhancing Livelihoods and Food Security through Fisheries with Nearshore Fish Aggregating Devices in the Pacific Ocean	Project	2024
China	Evaluation of Biodiversity Conservation and Sustainable Land Management in the Soda Saline-alkaline Wetlands Agro Pastoral Landscapes in the Western Area of the Jilin Province (FSP)	Project	2024
Philippines	Evaluation of Support to Agriculture and Agribusiness Enterprises in Mindanao for Sustainable Development	Project	2024
Mongolia	Evaluation of Strengthening Animal Health and Food Safety Systems	Project	2024
Indonesia, Timor-Leste	Evaluation of Enabling transboundary cooperation for sustainable management of the Indonesian Seas (FSP)	Project	2024
<b>Regional Office for Near East and North Africa</b>			
Iraq	Evaluation of Support to agricultural livelihoods of rural and peri-urban returnees and communities in Ninevah Governorate, Iraq	Project	2023
Iraq	Evaluation of Restoring the Water Supply for Food Production and Livelihoods in post conflict areas	Project	2024
Egypt	Evaluation of Sustainable Management of Kharga Oasis Agro-Ecosystems in the Egyptian Western Desert (Medium-sized project [MSP])	Project	2024
Lebanon	Evaluation of Smart Adaptation of Forest Landscapes in Mountain Areas (SALMA)	Project	2024
Syrian Arab Republic	Evaluation of FAO Syria Smallholder Support Programme (SSP) for Agriculture Transformation	Project	2024
Lebanon	Evaluation of Support to Women Cooperatives and Associations in the Agri-food Sector of Lebanon	Project	2024
Jordan, Lebanon	Evaluation of Enhancing resilient livelihoods and food security of host communities and Syrian refugees in Jordan and Lebanon through the promotion of sustainable agricultural development	Project	2024
<b>Regional Office for Latin America and the Caribbean</b>			
El Salvador	Mid-Term Evaluation of the Project Upscaling climate resilience measures in the dry corridor agroecosystems of El Salvador (RECLIMA)	Project	2023
Uruguay	Evaluation of Strengthening of capacities for environmental sound management of POP-pesticides in Uruguay (MSP)	Project	2023

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Year of completion
Venezuela (Bolivarian Republic of)	Sustainable Forest Lands Management and Conservation under an Eco-social Approach (FSP)	Project	2023
Mexico	Evaluation of Securing the Future of Global Agriculture in the face of climate change by conserving the Genetic Diversity of the Traditional Agroecosystems of Mexico (FSP)	Project	2023
Honduras	Evaluation of Empowerment of rural woman for climate action in the forestry sector of Western Honduras	Project	2024
Uruguay	Evaluation of Climate-smart livestock production and land restoration in the Uruguayan rangelands (FSP)	Project	2024
Guatemala	Evaluation of <i>Adaptación de comunidades rurales, a la variabilidad y cambio climático para mejorar su resiliencia y medios de vida, en Guatemala</i>	Project	2024
Argentina	Evaluation of Governance Strengthening for the Management and Protection of Coastal & Marine Biodiversity in key ecological areas and the implementation of the Ecosystem Approach to Fisheries (EAF).	Project	2024
Peru	Evaluation of Sustainable management of agro-biodiversity and vulnerable ecosystems recuperation in Peruvian Andean regions through Globally Important Agricultural Heritage Systems (GIAHS) approach	Project	2024
Colombia	Evaluation of <i>Transformación territorial, resiliencia y sostenibilidad</i>	Project	2024
Paraguay	Mid-Term Evaluation of the Project Poverty, Reforestation, Energy and Climate Change - PROEZA Project	Project	2024
Cuba	Mid-Term Evaluation of the Project Increased climate resilience of rural households and communities through productive landscape restoration in selected localities of the Republic of Cuba (IRES-Cuba)	Project	2024
Chile	Evaluation of Establish a Network of National Important Agricultural Heritage Sites (NIAHS) (FSP)	Project	2024
<b>Regional Office for Europe and Central Asia</b>			
Regional	Learning from evaluations of FAO's work in Europe and Central Asia (2020–2023)	Portfolio Synthesis	2024
Türkiye	Evaluation of Conservation and Sustainable Management of Turkey's Steppe Ecosystems (FSP)	Project	2023
Serbia	Evaluation of Contribution of sustainable forest management to a low emission and resilient development in Serbia (FSP)	Project	2024
Ukraine	Evaluation of Integrated Natural Resources Management in Degraded Landscapes in the Forest-Steppe Zone of Ukraine (MSP)	Project	2024

Source: FAO Office of Evaluation (OED)

Notes: Projects pursue specific, well-defined intervention approaches. Programmes are families of projects formed by common characteristics, such as a common intervention approach. Portfolios are clusters formed by a country, theme, strategy, or other organizational scheme and covering multiple projects, programmes, or approaches to effect change.

**Table 3. List of ongoing evaluations and expected time of completion**

OED is currently conducting 45 evaluations. Please contact OED at oed-director@fao.org to obtain more information about these evaluations.

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Expected completion
<b>Global/Interregional evaluations</b>			
Global	Evaluation of the Portfolio Thematic FAO's implementation of Conference Resolution 7/2019 "Further integration of sustainable agricultural approaches, including agroecology, in the future planning activities of FAO", including the balance of the full rang	Portfolio Thematic	Q4-2024
Global	Evaluation of Support for the implementation of the 2009 Port State Measures Agreement	Programme	Q4-2024
Global	Evaluation of Flexible Voluntary Contribution (FVC) 2022-2025 Contributions	Programme	Q1-2025
Global	Evaluation of Coastal Fisheries Initiative	Portfolio Project	Q3-2024
Global	Evaluation of Global Network Against Food Crises Partnership Programme	Portfolio Project	Q4-2024
Global	Evaluation of Integrated Country Approach (ICA) for boosting decent jobs for youth in the agri-food system	Project	Q3-2024
Global	Evaluation of Supporting the Global Health Security Agenda (GHS) to address Zoonotic Disease and Animal Health in Africa	Project	Q3-2024
Global	Evaluation of Scaling-up the sustainable management of the Fall Armyworm in Africa, the Near East and Asia	Project	Q4-2024
Global	Evaluation of Global Strategy for Agricultural and Rural Statistics: Phase 2 (BMGF)	Project	Q4-2024
Global	Evaluation of Increasing capacities and scale for Anticipatory Action including through Social Protection systems	Project	Q4-2024
Global	Evaluation of The Paris Agreement in action: upscaling forest and landscape restoration to achieve nationally determined contributions	Project	Q4-2024
Global	Evaluation of Responsible use of fisheries and aquaculture resources for sustainable development	Project	Q4-2024
<b>Regional Office for Africa</b>			
Namibia	Country Programme Review: Namibia	Portfolio Country	Q4-2024
Uganda	Country Programme Review: Uganda	Portfolio Country	Q2-2025
Mali	Evaluation of <i>Soutien à l'auto-emploi de la jeunesse rurale, vecteur de paix et de cohésion sociale au Mali</i>	Project	Q3-2024
South Sudan	Evaluation of Improving resilient livelihoods through food and nutrition security of vulnerable communities, especially women-headed households in Wau and Torit Counties of South Sudan.	Project	Q4-2024
South Sudan	Evaluation of Fisher Community Resilience Enhancement Project (FICREP)	Project	Q4-2024

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Expected completion
Somalia	Evaluation of Resilient Fisheries and Livestock Value Chain for Inclusive and Sustainable growth in Somalia (RAAISE)	Project	Q4-2024
Kenya	Evaluation of Restoration of arid and semi-arid lands (ASAL) of Kenya through bio-enterprise development and other incentives under The Restoration Initiative	Project	Q1-2025
Somalia	Impact evaluation of FAO's Cash-for-Work programme in Somalia	Project	Q4-2027
The Gambia	Evaluation of Climate Resilient Fishery Initiatives for Livelihood Improvement	Project	Q4-2028
Benin	Evaluation of Ouémé climate-resilience initiative (OCRI)	Project	Q4-2028
Congo	Evaluation of PREFOREST Congo - <i>Projet de reduction des emissions de CO2 issues des forets en Republique du Congo</i>	Project	Q4-2029
<b>Regional Office for Asia and the Pacific</b>			
Nepal	Evaluation of Technical Assistance to Food and Nutrition Security Enhancement Project	Project	Q4-2024
Indonesia	Evaluation of Mainstreaming Biodiversity Conservation and Sustainable Use into Inland Fisheries Practices in Freshwater Ecosystems of High Conservation Value (FSP)	Project	Q4-2024
Vanuatu	Evaluation of Integrated Sustainable Land and Coastal Management (FSP)	Project	Q4-2024
Pakistan	Evaluation of Reversing deforestation and degradation in high conservation value Chilgoza Pine Forests in Pakistan (FSP)	Project	Q4-2024
China	Evaluation of Piloting Provincial-level Wetland PA System in Jiangxi Province (previously: Protection and Sustainable Use of Poyang Lake Wetland Ecosystem)	Project	Q3-2025
Pakistan	Evaluation of Transforming the Indus Basin with Climate Resilient Agriculture and Water Management	Project	Q1-2026
Nepal	Evaluation of Building a Resilient Churia Region in Nepal (BRCRN)	Project	Q2-2027
The Philippines	Evaluation of Adapting Philippine Agriculture to Climate Change (APA)	Project	Q1-2031
<b>Regional Office for Near East and North Africa</b>			
Yemen	Evaluation of FAO's Yemen resilience programme	Portfolio Country	Q2-2025
Lebanon	Evaluation of Support to Women Cooperatives and Associations in the Agri-food Sector of Lebanon	Project	Q3-2024
Sudan	Evaluation of GAMS: Gums for Adaptation and Mitigation in Sudan: Enhancing adaptive capacity of local communities and restoring carbon sink potential of the Gum Arabic belt (Great Green Wall)	Project	Q4-2027
<b>Regional Office for Latin America and the Caribbean</b>			
Colombia	Evaluation of Country Programme Review for Colombia	Portfolio Country	Q1-2025

Coverage	Evaluation title	Evaluation type <sup>1</sup>	Expected completion
Mexico	Evaluation of <i>Iniciativa México - CARICOM - FAO - Cooperación para la Adaptación y la Resiliencia al Cambio Climático en el Caribe</i>	Project	Q3-2024
Suriname	Evaluation of Suriname Agriculture Market Access Project (SAMAP)	Project	Q4-2024
Guyana	Evaluation of Mainstreaming Sustainable Land Development and Management	Project	Q4-2025
Chile	Evaluation of Chile REDD-plus results-based payments for results period 2014-2016	Project	Q3-2026
<b>Regional Office for Europe and Central Asia</b>			
Uzbekistan	Evaluation of Country Programme Evaluation for Uzbekistan	Portfolio Country	Q4-2024
Ukraine	Rapid Cycle Assessment of FAOs response to the Ukraine crisis	Portfolio Project	Q4-2024
Kyrgyzstan and Uzbekistan	Evaluation of Shared prosperity through cooperation in border regions of Kyrgyzstan and Uzbekistan	Portfolio Project	Q4-2024
SEC - Subregional Office for Central Asia	Evaluation of Integrated natural resources management in drought-prone and salt-affected agricultural production landscapes in Central Asia and Turkey (CACILM2) (FSP)	Project	Q4-2024
Türkiye	Evaluation of Building Resilience of Syrians under Temporary Protection and Host Communities in Turkey through Supporting Socio-Economic Integration and Creating Livelihood Opportunities (COVID-19)	Project	Q4-2024
Türkiye	Evaluation of Contributing to Land Degradation Neutrality (LDN) Target Setting by Demonstrating the LDN Approach (FSP)	Project	Q1-2025

Source: FAO Office of Evaluation (OED)

Notes: Projects pursue specific, well-defined intervention approaches. Programmes are families of projects formed by common characteristics, such as a common intervention approach. Portfolios are clusters formed by a country, theme, strategy, or other organizational scheme and covering multiple projects, programmes, or approaches to effect change.

**Table 4. Descriptive statistics of potential evaluations**

At present, OED is assessing 282 potential evaluations for 2025-2028. The panels below show descriptive characteristics of these potential evaluations. OED will continuously update its work plan as decisions are made regarding evaluations to conduct.

Panel A: Evaluations under intake process by region and expected start year (2025-2028)

Regions	2025		2026		2027		2028		Total	
Africa	28		24		17		3		72	26%
Asia	22		17		9		4		52	18%
Latin America	16		12		14		7		49	17%
Near East	12		17		4				33	12%
Europe	8		4		4		1		17	6%
Global	25		22		6		6		59	21%
<b>Total</b>	<b>111</b>	<b>39%</b>	<b>96</b>	<b>34%</b>	<b>54</b>	<b>19%</b>	<b>21</b>	<b>7%</b>	<b>282</b>	<b>100%</b>

Panel B: Evaluations under intake process by type of evaluation and expected start year (2025-2028)

Type	2025		2026		2027		2028		Total	
Portfolio Thematic	2		2		2		2		8	3%
Portfolio Country	15		7		1				23	8%
Portfolio Project	1								1	0.4%
Programme			1						1	0.4%
Project	93		86		51		19		249	88%
<b>Total</b>	<b>111</b>	<b>39%</b>	<b>96</b>	<b>34%</b>	<b>54</b>	<b>19%</b>	<b>21</b>	<b>7%</b>	<b>282</b>	<b>100%</b>

Panel C: Evaluations under intake process by primary Better and expected start year (2023-2027)

Primary Better	2025		2026		2027		2028		Total	
Better environment	33		33		24		9		99	40%
Better Life	28		19		8				55	22%
Better Production	18		23		8		5		54	22%
Better Nutrition	5				2				7	3%
Mixed Better	9		11		9		5		34	14%
<b>Total</b>	<b>93</b>	<b>38%</b>	<b>85</b>	<b>34%</b>	<b>51</b>	<b>21%</b>	<b>18</b>	<b>7%</b>	<b>249</b>	<b>100%</b>

Source: FAO Office of Evaluation (OED)

Notes: Panels display numbers unless specified otherwise. The years indicate the year during which the evaluation should be conducted, based on the current workplan. The total count in Panel C refers only to project evaluations tagged in FAO internal systems and therefore does not add up to 282. Primary Better is assigned to projects in FAO's Field Programme Management Information System (FPMIS) and refers to all percentages equal or above 50%. Percentages may not add up to 100 due to rounding.